

July 23, 2019

## **MEETING NOTICE**

### **HOMELESS ENCAMPMENT AD HOC COMMITTEE**

Board Members of the Homeless Encampment Ad Hoc Committee:

Director Tony Estremera, Vice Chair

Director Richard P. Santos, Chair

Director John L. Varela

Staff Support of the Homeless Encampment Ad Hoc Committee:

Norma J. Camacho, Chief Executive Officer

Melanie Richardson, Chief Operating Officer

Stanly Yamamoto, District Counsel

Anthony Fulcher, Senior Assistant District Counsel

Rick Callender, Chief of External Affairs

Sue Tippets, Deputy Operating Officer

Vincent Gin, Deputy Operating Officer

Lisa Bankosh, Assistant Officer

Eli Serrano, Real Estate Services Manager

Chad Grande, Field Operations Unit Manager

James Choate, Senior Field Operations Administrator

Meenakshi Ganjoo, Program Administrator

Kirsten Struve, Senior Water Resources Specialist

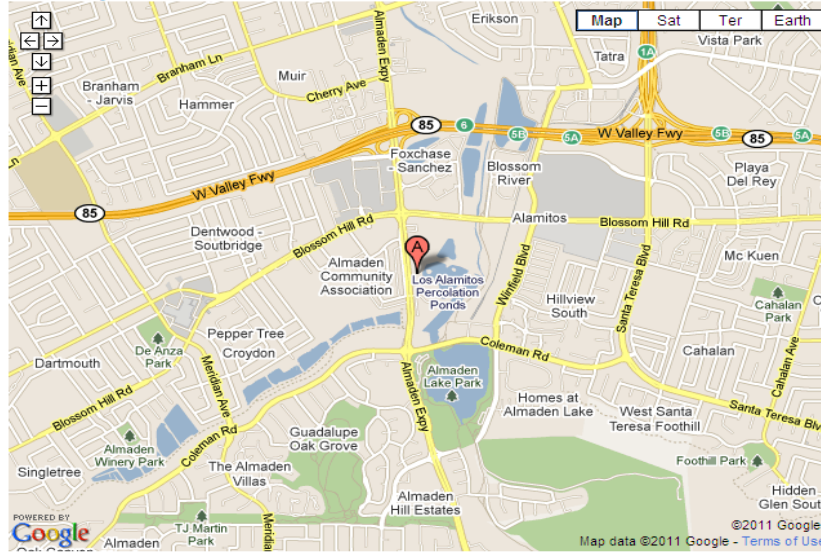
The meeting of the Homeless Encampment Ad Hoc Committee is to be held on **Monday, August 5, 2019, at 2:00 p.m.** in the Headquarters Building Boardroom located at the Santa Clara Valley Water District, 5700 Almaden Expressway, San Jose, California.

Enclosed are the meeting agenda and corresponding materials. Please bring this packet with you to the meeting.

Enclosures



**Santa Clara Valley Water District - Headquarters Building,  
5700 Almaden Expressway, San Jose, CA 95118**



**From Oakland:**

- Take 880 South to 85 South
- Take 85 South to Almaden Expressway exit
- Turn left on Almaden Plaza Way
- Turn right (south) on Almaden Expressway
- At Via Monte (third traffic light), make a U-turn
- Proceed north on Almaden Expressway approximately 1,000 feet
- Turn right (east) into the campus entrance

**From Morgan Hill/Gilroy:**

- Take 101 North to 85 North
- Take 85 North to Almaden Expressway exit
- Turn left on Almaden Expressway
- Cross Blossom Hill Road
- At Via Monte (third traffic light), make a U-turn
- Proceed north on Almaden Expressway approximately 1,000 feet
- Turn right (east) into the campus entrance

**From Sunnyvale:**

- Take Highway 87 South to 85 North
- Take Highway 85 North to Almaden Expressway exit
- Turn left on Almaden Expressway
- At Via Monte (third traffic light), make a U-turn
- Proceed north on Almaden Expressway approximately 1,000 feet
- Turn right (east) into the campus entrance

**From San Francisco:**

- Take 280 South to Highway 85 South
- Take Highway 85 South to Almaden Expressway exit
- Turn left on Almaden Plaza Way
- Turn right (south) on Almaden Expressway
- At Via Monte (third traffic light), make a U-turn
- Proceed north on Almaden Expressway approximately 1,000 feet
- Turn right (east) into the campus entrance

**From Downtown San Jose:**

- Take Highway 87 - Guadalupe Expressway South
- Exit on Santa Teresa Blvd.
- Turn right on Blossom Hill Road
- Turn left at Almaden Expressway
- At Via Monte (first traffic light), make a U-turn
- Proceed north on Almaden Expressway approximately 1,000 feet
- Turn right (east) into the campus entrance

**From Walnut Creek, Concord and East Bay areas:**

- Take 680 South to 280 North
- Exit Highway 87-Guadalupe Expressway South
- Exit on Santa Teresa Blvd.
- Turn right on Blossom Hill Road
- Turn left at Almaden Expressway
- At Via Monte (third traffic light), make a U-turn
- Proceed north on Almaden Expressway approximately 1,000 feet
- Turn right (east) into the campus entrance



# Santa Clara Valley Water District Homeless Encampment Ad Hoc Committee Meeting

HQ Boardroom  
5700 Almaden Expressway  
San Jose CA 95118

## REGULAR MEETING AGENDA

Monday, August 5, 2019  
2:00 PM

**District Mission: Provide Silicon Valley safe, clean water for a healthy life, environment and economy.**

HOMELESS ENCAMPMENT AD HOC  
COMMITTEE

Richard P. Santos - District 3,  
Committee Chair  
Tony Estremera - District 6,  
Committee Vice Chair  
John L. Varela - District 1

All public records relating to an item on this agenda, which are not exempt from disclosure pursuant to the California Public Records Act, that are distributed to a majority of the legislative body will be available for public inspection at the Office of the Clerk of the Board at the Santa Clara Valley Water District Headquarters Building, 5700 Almaden Expressway, San Jose, CA 95118, at the same time that the public records are distributed or made available to the legislative body. Santa Clara Valley Water District will make reasonable efforts to accommodate persons with disabilities wishing to attend Board of Directors' meeting. Please advise the Clerk of the Board Office of any special needs by calling (408) 265-2600.

**Note: The finalized Board Agenda, exception items and supplemental items will be posted prior to the meeting in accordance with the Brown Act.**

**Santa Clara Valley Water District  
Homeless Encampment Ad Hoc Committee**

**REGULAR MEETING  
AGENDA**

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Monday, August 5, 2019

2:00 PM

HQ Boardroom  
5700 Almaden Expressway San Jose CA 95118

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**1. CALL TO ORDER:**

1.1. Roll Call.

**2. TIME OPEN FOR PUBLIC COMMENT ON ANY ITEM NOT ON THE AGENDA.**

*Notice to the public: This item is reserved for persons desiring to address the Committee on any matter not on this agenda. Members of the public who wish to address the Committee on any item not listed on the agenda should complete a Speaker Form and present it to the Committee Clerk. The Committee Chair will call individuals in turn. Speakers comments should be limited to two minutes or as set by the Chair. The law does not permit Committee action on, or extended discussion of, any item not on the agenda except under special circumstances. If Committee action is requested, the matter may be placed on a future agenda. All comments that require a response will be referred to staff for a reply in writing. The Committee may take action on any item of business appearing on the posted agenda.*

**2A. MANAGER'S REPORT**

**2B. 2019 SCC HOMELESS CENSUS AND SURVEY EXEC SUMMARY**

**3. APPROVAL OF MINUTES:**

3.1. Approval of Minutes.

[19-0685](#)

Recommendation: Approve the March 18, 2019, Meeting Minutes.

Manager: Michele King, 408-630-2711

Attachments: [Attachment 1: 031819 Homeless Encampment Ad Hoc DRAFT Mins](#)

Est. Staff Time: 5 Minutes

**4. ACTION ITEMS:**

4.1. Assessment of FY2019 Operational Approach for the Safe, Clean Water and Natural Flood Protection Program's B4 Good Neighbor Program: Encampment Cleanup Project.

[19-0686](#)

Recommendation:

- A. Receive one-year follow-up report to August 28, 2018, Board-approved operational approach of funding the Safe, Clean Water and Natural Flood Protection (Safe, Clean Water) Program's B4 Good Neighbor Program: Encampment Cleanup Project.
- B. Select one of the following operational approaches for the Encampment Cleanup Project for Fiscal Years 2021-28 (FYs 21-28) for recommendation to the Board, or provide other feedback as the Homeless Encampment Ad Hoc Committee deems appropriate for Board consideration:
  1. Reduce the number of cleanups each year to the B4 Key Performance Indicator (KPI) target of 52 annual cleanups for the duration of the Safe, Clean Water Program, funded by \$175,000 a year from Safe, Clean Water (Fund 26) reserves; or
  2. Continue with the current Board-approved operational approach to provide funding for 52 annual cleanups through Fund 26 reserves and supplement it with additional funding by utilizing 90 percent of the net rental income from properties purchased through Watersheds Stream Stewardship (Fund 12) reserves, resulting in an annual project budget of approximately \$925,000; or
    - 2a. Continue current operational approach and monitor for an additional period; or
  3. Supplement current Homeless Encampment Cleanup budget through additional funding from Fund 26 and Fund 12 reserves to meet the FY20 anticipated community demand and determine the budget on an annual basis.

Manager: Sue Tippets, 408-630-2253

Attachments: [Attachment 1: Good Neighbor Prog Encampment Cleanup FY201](#)

Est. Staff Time: 25 Minutes

**5. CLERK REVIEW AND CLARIFICATION OF COMMITTEE REQUESTS.**

*This is an opportunity for the Clerk to review and obtain clarification on any formally moved, seconded, and approved requests and recommendations made by the Committee during the meeting.*

**6. ADJOURN:**

6.1. Adjourn.

# Santa Clara County

## Homeless Census & Survey

### 2019 Executive Summary

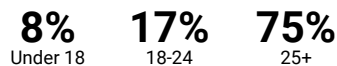
Every two years, during the last 10 days of January, communities across the country conduct comprehensive counts of the local homeless populations in order to measure the prevalence of homelessness in each local Continuum of Care.

The 2019 Santa Clara County Point-in-Time Count was a community-wide effort conducted on January 29th and 30th, 2019. In the weeks following the street count, a survey was administered to 1,335 unsheltered and sheltered individuals experiencing homelessness in order to profile their experience and characteristics.

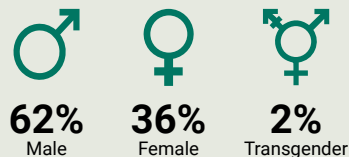
#### Census Population: Longitudinal Trend\*



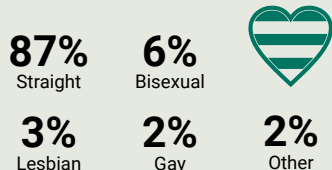
#### Age\*



#### Gender\*

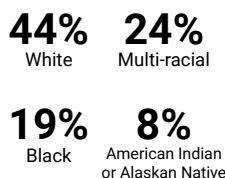


#### Sexual Orientation



#### Race

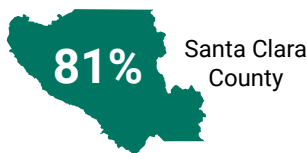
Top Responses\*



#### Ethnicity



#### Residence Prior to Homelessness



#### Length of Time in Santa Clara County



#### Foster Care

19%

of survey respondents have been in the foster system.

#### Justice System Involvement



27% of survey respondents spent one or more nights in jail/prison/juvenile hall in the past year.

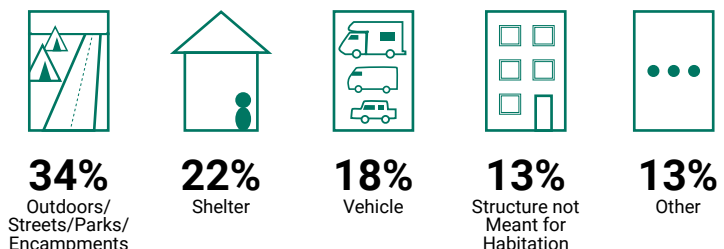
#### 2019 Sheltered/ Unsheltered Population\*



#### Subpopulation\* Data\*

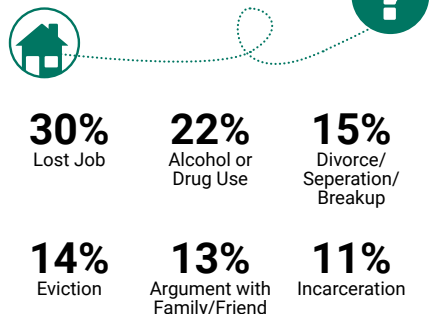


#### Current Accommodation



### Primary Event or Condition That Led to Homelessness\*

Top 6 Responses<sup>Δ</sup>



### First Episode of Homelessness



36% of survey respondents indicated their current episode of homelessness was their first.

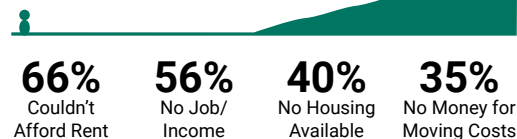
### Interest in Permanent Housing



89% of survey respondents said yes when asked if they would accept affordable permanent housing if it became available soon.

### Obstacles to Permanent Housing\*

Top 4 Responses<sup>Δ</sup>

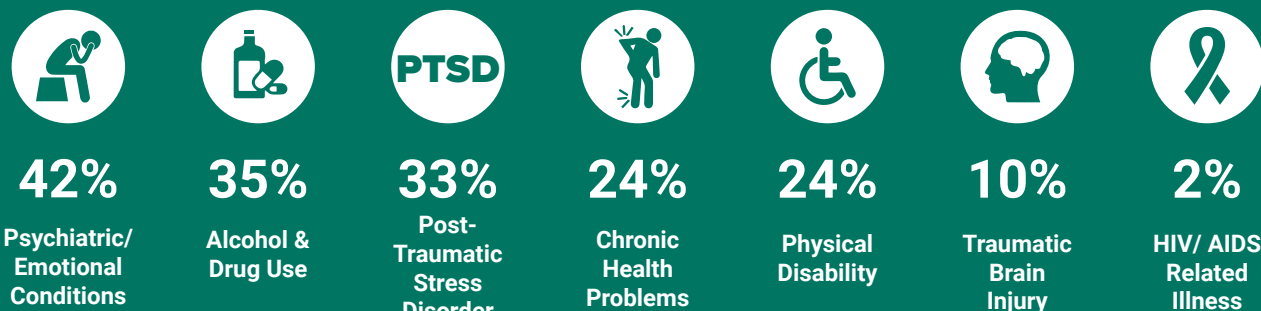


### Duration of Current Episode of Homelessness



### Self Reported Health\*

Current health conditions that may affect the housing stability or employment of those experiencing homelessness.



### Disabling Conditions

45% of survey respondents reported having at least one disabling condition.



A disabling condition is defined by HUD as a developmental disability, HIV/AIDS, or a long-term physical or mental impairment that impacts a person's ability to live independently, but could be improved with stable housing.

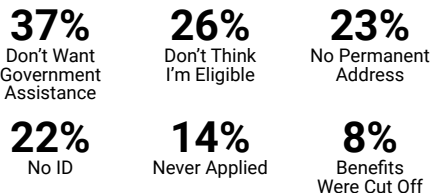
### Services and Assistance



70% of survey respondents reported receiving benefits.

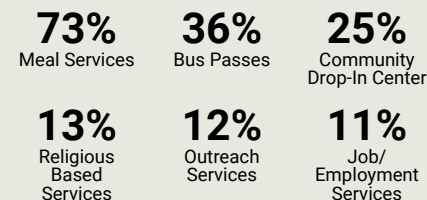
### Reasons for Not Receiving Any Government Assistance\*

Top 6 Responses<sup>Δ</sup>



### Services Currently Accessing\*

Top 6 Responses<sup>Δ</sup>



### \*Subpopulation Definitions

#### Chronically Homeless

An individual with one or more disabling conditions or a family with a head of household with a disabling condition who:

- » Has been continuously homeless for 1 year or more and/or;
- » Has experienced 4 or more episodes of homelessness within the past 3 years.

#### Veterans

Persons who have served on active duty in the Armed Forces of the United States. This does not include inactive military reserves or the National Guard unless the person was called up to active duty.

#### Families

A household with at least one adult member (persons 18 or older) and at least one child member (persons under 18).

#### Unaccompanied Youth & Young Adults

Youth under the age of 18 and young adults between the ages of 18 and 24 years old (TAY) who are experiencing homelessness and living without a parent or legal guardian.

+ Multiple response question, results may not add up to 100%.

Δ Only displaying top responses, all response data will be available in full report.

⊕ Sourced from census data rather than survey data.

Note: Some percentages have been rounded so total percentage will equal 100%.

The complete comprehensive report includes a more detailed profile of the characteristics of those experiencing homelessness in Santa Clara County is available here: <https://bit.ly/2MmRg3j>

Source: Applied Survey Research, 2019, Santa Clara County Homeless Census & Survey, Watsonville, CA.





# Santa Clara Valley Water District

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**File No.:** 19-0685

**Agenda Date:** 8/5/2019  
**Item No.:** 3.1.

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## COMMITTEE AGENDA MEMORANDUM

### Homeless Encampment Ad Hoc Committee

**SUBJECT:**

Approval of Minutes.

**RECOMMENDATION:**

Approve the March 18, 2019, Meeting Minutes.

**SUMMARY:**

A summary of Committee discussions, and details of all actions taken by the Committee, during all open and public Committee meetings, is transcribed and submitted for review and approval.

Upon Committee approval, minutes transcripts are finalized and entered into the District's historical records archives and serve as historical records of the Committee's meetings.

**ATTACHMENTS:**

Attachment 1: 031819 HEAHC Draft Meeting Minutes

**UNCLASSIFIED MANAGER:**

Michele King, 408-630-2711





HOMELESS ENCAMPMENT AD HOC COMMITTEE MEETING

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# DRAFT MINUTES

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**MONDAY, MARCH 18, 2019  
3:00 PM**

(Paragraph numbers coincide with agenda item numbers)

A meeting of the Homeless Encampment Ad Hoc Committee (Committee) was held on March 18, 2019, in the Headquarters Building Boardroom at the Santa Clara Valley Water District (SCVWD), 5700 Almaden Expressway, San Jose, California.

**1. CALL TO ORDER/ROLL CALL**

A meeting of the Santa Clara Valley Water District Homeless Encampment Ad Hoc Committee was called to order by Chair Director Richard P. Santos at 3:05 p.m. on March 18, 2019, at the District Headquarters Building Boardroom, 5700 Almaden Expressway, San Jose, California.

Board Members in attendance were: Director Tony Estremera-District 6, Director Richard P. Santos-District 3, and Director John L. Varela-District 1.

Staff members in attendance were: Joe Aranda, Michael Baratz, Glenna Brambill, Rick Callender, Rita Chan, Usha Chatwani, James Choate, Robert Ewing, Ray Fields, Carole Foster, Anthony Fulcher, Meenakshi Ganjoo, Rachael Gibson, Chad Grande, Marty Grimes, Linh Hoang, Hieu Huynh, Jay Lee, Bill Magleby, Ngoc Nguyen, Melanie Richardson, Hernan Rivero, Cecilia Rocha, Mike Sawatzky, Eli Serrano, Kirsten Struve, Sue Tippetts, Sherilyn Tran, Jennifer Turner and Sue Turner.

Special guests in attendance were: Robert Aguirre, Kathleen Almoslino, Mark Amann, Elizabeth Agramont-Justiniano, Jan Bernstein Chargin, Kelly Blake, Marisa Butturini, Susan Carothers, Roger Castillo, Michelle Covert, Terry Denevah, Anthony Di Pietro, Mitchell Ehrlich, Elizabeth Estensen, Joaquin Galaza, Karen Gillette, Colleen Guest, Willy G, Jacquie Heffner, Kathryn Hedges, Steve Holmes, Gary Jansen, Larry Johmann, Karen Laten, Reid Lerner, Jackie MacLean, Patrick Martinez, Phil Mastrocola, Kent McLaggan, Cathy Michelin, Sharlene Mello, Peter Miron Conk, Billy Moore, Stephanie Moreno, Mansour Nasser, Francesca Paist, Ben Ramos, Ed Rast, Phil Roemer, Sandra Sepulveda, Rob Solchaga, Brittany Stagnaro, C. Jeffrey Stanley, Lara Thomas Scott Van Gordon, Michaeline Vierra, Jeremy Taylor, Lara Thomas, David Zappelli, Richard Zappelli and Jennifer.

**2. TIME OPEN FOR PUBLIC COMMENT ON ANY ITEM NOT ON AGENDA**

There was no one present who wished to speak.

3. **APPROVAL OF MINUTES**

It was moved by Director John L. Varela, seconded by Director Tony Estremera, and unanimously carried, to approve the minutes of the August 20, 2018, Homeless Encampment Ad Hoc Committee meeting, as presented.

4. **ACTION/DISCUSSION ITEMS**

**4.1 REDUCING TOXINS, HAZARDS AND CONTAMINANTS IN LOCAL WATERWAYS**

Ms. Kirsten Struve reviewed the materials as outlined in the agenda.

Ms. Karen Gillette, a member of the public spoke on this item.

The Committee took no action.

**4.2 SANTA CLARA COUNTY PROPOSAL TO TEMPORARILY RELOCATE HOPE VILLAGE ON VALLEY WATER PROPERTY**

Ms. Melanie Richardson reviewed the materials as outlined in the agenda, however staff was not able to give a detailed presentation because the proposal was just received. Directors Tony Estremera and John L. Varela noted they would like to assist and needed suggestions from the public.

Mr. Ngoc Nguyen was available to answer questions

San Jose City Representative Ms. Ragan Henninger, Deputy Director of Housing and County's Office of Support Housing Representative Ms. Michelle Covert shared a powerpoint presentation and explained State and County Codes, Ruff Drive property was City owned, FAA requirements and list of grants and funding.

The following members of the public spoke on Willow St/Lelong property (Hope Village) along with homeless issues:

Mr. Steve Holmes, Mr. Terry Denevah, Ms. Jacquie Heffner, Ms. Karen Gillette  
Mr. Peter Miron Conk, Mr. Roger Castillo, Mr. Mitchell Ehrlich, Ms. Cathy Michelon,  
Ms. Jennifer, Ms. Kathleen Almoslino, Ms. Diana, Ms. Sandra Sepulveda,  
Mr. Larry Johmann, Ms. Brittany Stagnaro, Ms. Kathryn Hedges, Ms. Lara Thomas.  
Mr. Joaquin Galaza, Ms. Jan Bernstein Chargin, Mr. Mansour Nasser, Mr. Reid Lerner,  
Ms. Colleen Guest, Mr. Patrick Martinez, Mr. Rob Solchaga, Ms. Francesca Paist,  
Mr. Phil Mastrocola, Ms. Karen Laten, Ms. Stephanie Moreno, Ms. Sharlene Mello, Mr.  
Willy G., Ms. Kelly Blake, Mr. Gary Jansen, Mr. Jeremy Taylor, Ms. Elizabeth Estensen,  
Mr. Ed Rast, Mr. David Zappelli, Mr. Richard Zappelli, Mr. Mark Amann,  
Ms. Elizabeth Agramont-Justiniano, Mr. Anthony Di Pietro, Mr. C. Jeffrey Stanley and  
Mr. Billy Moore.

Handout from the Willow Glen Neighborhood Association.

The Committee had further discussions on potential sites such as County Fairgrounds, hotels/motels, getting people out of the creeks and safety of people in the surrounding communities.

The Committee took the following action.

It was moved by Director Tony Estremera, seconded by Director John L. Varela and unanimously carried, to:

1. Have staff facilitate and assist a meeting with the FAA in requesting that the City extend the Hope Village's time,
2. Have staff investigate Valley Water properties that are more amenable for a sanctioned encampment site, discuss with Mr. Miron Conk and work with the City and County to identify additional sites.
3. Have staff continue to analyze the County's proposal and come back to the committee with recommendations, and
4. Have the 3 HEAH Committee Members (Directors Tony Estremera, Richard P. Santos and John L. Varela) meet with the elected(s) in the respective areas (example: City Council Member Dev Davis or others in the impacted areas) and bring back the information to share with the Community.

#### **4.3 PRESENTATION BY THE SOUTH BAY CLEAN CREEKS COALITION ON THE IMPACTS OF ENCAMPMENTS**

Mr. Steve Holmes gave a special presentation on this agenda item.

The Committee took no action.

#### **4.4 DOWNTOWN STREETS TEAM UPDATE.**

This agenda item was tabled for another meeting.

#### **4.5 HOMELESS ALONG WATERWAYS SUMMIT**

The Committee took the following action.

It was moved by Director John L. Varela, seconded by Director Tony Estremera and unanimously carried for Board consideration in proceeding with a Homelessness Along Waterways Summit with an open discussion and a collaborative forum with the Electeds, County, City, San Jose State University, Water Retailers and other respective agencies.

**5. CLERK REVIEW AND CLARIFICATION OF COMMITTEE REQUESTS AND RECOMMENDATIONS**

Ms. Glenna Brambill stated there were two action items for Board consideration.

Agenda Item 4.2

The Committee approved the following:

1. Have staff facilitate and assist a meeting with the FAA in requesting that the City extend the Hope Village's time,
2. Have staff investigate Valley Water properties that are more amenable for a sanctioned encampment site, discuss with Mr. Miron Conk and work with the City and County to identify additional sites.
3. Have staff continue to analyze the County's proposal and come back to the committee with recommendations, and
4. Have the 3 HEAH Committee Members (Directors Tony Estremera, Richard P. Santos and John L. Varela) meet with the elected(s) in the respective areas (example: City Council Member Dev Davis or others in the impacted areas) and bring back the information to share with the Community.

Agenda Item 4.5:

The Committee approved proceeding with a Homelessness Along Waterways Summit with an open discussion and a collaborative forum with the Electeds, County, City, San Jose State University, Water Retailers and other respective agencies.

**6. ADJOURNMENT**

Chair Director Richard P. Santos adjourned the meeting at 6:09 p.m.

Glenna Brambill  
Board Committee Liaison  
Office of the Clerk of the Board

Approved:



# Santa Clara Valley Water District

File No.: 19-0686

Agenda Date: 8/5/2019

Item No.: 4.1.

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## COMMITTEE AGENDA MEMORANDUM

### Homeless Encampment Ad Hoc Committee

#### SUBJECT:

Assessment of FY2019 Operational Approach for the Safe, Clean Water and Natural Flood Protection Program's B4 Good Neighbor Program: Encampment Cleanup Project.

#### RECOMMENDATION:

- A. Receive one-year follow-up report to August 28, 2018, Board-approved operational approach of funding the Safe, Clean Water and Natural Flood Protection (Safe, Clean Water) Program's B4 Good Neighbor Program: Encampment Cleanup Project.
- B. Select one of the following operational approaches for the Encampment Cleanup Project for Fiscal Years 2021-28 (FYs 21-28) for recommendation to the Board, or provide other feedback as the Homeless Encampment Ad Hoc Committee deems appropriate for Board consideration:
  1. Reduce the number of cleanups each year to the B4 Key Performance Indicator (KPI) target of 52 annual cleanups for the duration of the Safe, Clean Water Program, funded by \$175,000 a year from Safe, Clean Water (Fund 26) reserves; or
  2. Continue with the current Board-approved operational approach to provide funding for 52 annual cleanups through Fund 26 reserves and supplement it with additional funding by utilizing 90 percent of the net rental income from properties purchased through Watersheds Stream Stewardship (Fund 12) reserves, resulting in an annual project budget of approximately \$925,000; or
    - 2a. Continue current operational approach and monitor for an additional period; or
  3. Supplement current Homeless Encampment Cleanup budget through additional funding from Fund 26 and Fund 12 reserves to meet the FY20 anticipated community demand and determine the budget on an annual basis.

#### SUMMARY:

#### *Encampment Cleanup Project Background*

The Safe, Clean Water Program's Project B4 Good Neighbor Program: Encampment Cleanup (Encampment Cleanup Project) supports Santa Clara Valley Water District's (Valley Water) ongoing coordination with local cities and agencies to clean up large creekside encampments that

contaminate waterways and damage Valley Water facilities. The KPI for the project is to perform 52 annual cleanups for the duration of the Safe, Clean Water Program.

In response to growing community demand for encampment cleanups, Valley Water has far exceeded the annual KPI by performing an average of 400 encampment cleanups a year during FYs 14-18, with the annual cost climbing to \$1.5 million. As a result, the 15-year project funding was expended in the first five years of the program.

On August 28, 2018, the Board approved the Ad Hoc Committee's recommended operational approach of funding for FYs 19-28. This approach, option #2 listed under recommendations above, was to limit the number of cleanups each fiscal year based on funding available and to monitor the approach for one year. This option includes funding for 52 cleanups through Fund 26 reserves supplemented with additional funding as a result of the Board's prior direction to utilize 90 percent of the net rental income from properties purchased through Fund 12.

Per the Board-approved operational approach, the FY19 project budget was \$925,000, anticipating Fund 12 net rental income of \$750,000 in addition to \$175,000 from Fund 26 reserves. The FY19 budget was a reduction from an adjusted budget of \$1,500,000 in FY18.

To avoid exceeding available funding, staff reduced the frequency and number of cleanups in FY19.

### ***Encampment Cleanup Project Status after One Year of Monitoring***

Staff compared the cost, number of cleanups, and weight of trash removed annually in the first five years of the program (FYs 14-18) with the preliminary data for FY19. The results, shown in the table in Attachment 1, are inconclusive as to a trend in cost per encampment or cost per ton of trash. However, there is a general understanding that the greater the funding, the greater the amount of trash removed and thereby the greater the water quality benefits.

After a year of operating at a reduced level of service, fewer encampments were cleaned and less trash was removed overall. In FY19, Valley Water conducted 454 encampment cleanups, removing 820 tons of trash as compared with 582 encampment cleanups and over 1,209 tons of trash and debris removed in FY18.

The reduced funding in FY19 has had an impact on the level of customer service Valley Water provided to its agency partners and the community.

In prior years, Valley Water conducted cleanups varying from five to seven (5 to 7) days a week. As a result of reduced funding, Valley Water reduced cleanup days to about two to three (2 to 3) days per week. To minimize costs, Valley Water eliminated overtime by discontinuing weekend cleanup activities that were primarily carried out to support the City of Gilroy.

As a result of these reductions, the average response time to requests for cleanups has increased from an average of two (2) weeks to six (6) weeks. Slower response times result in repeated complaints. Access Valley Water requests regarding encampment cleanups rose to 566 in FY19



compared with 388 in FY18. In FY17, this number stood at 296.

The program largely supports the cities of San José and Gilroy--the cities that have the largest number of creekside encampments in the county.

The City of San José has experienced the largest impact associated with reduced funding as they are our main contributing partner. Under the MOA with Valley Water, the city provides field crews via a contractor to accomplish sorting out of personal property, personal property documentation, bagging, transportation and storage; and removal of trash. The reduction in workdays has also made it difficult for the contractor to maintain a crew for which they have only part-time work.

The elimination of Valley Water staff overtime has also impacted the level of service, having the most significant impact on the City of Gilroy. Staff has eliminated alternate Friday (staff normal day off) and weekend work which was performed during the SMP work season to meet the demand and to accommodate work schedules for the City of Gilroy. The city has a relatively small police force and has historically used officers on Fridays and Saturdays for cleanups. Eliminating weekend cleanups has reduced the cleanup frequency. It has also pushed the Gilroy cleanups into the workweek coincident with the City of San José cleanups. Valley Water does not have adequate staff to conduct simultaneous cleanups while also performing other important maintenance work.

### ***Encampment Cleanup Project Anticipated Expenditures Required to Meet Community Demand***

Homelessness is growing as is evident from the 2019 Point-in-Time count, which showed that the County of Santa Clara's overall homeless count was 9,706, an increase of 2,312 over 2017. In San José, the overall homeless count was 6,172, which is an increase of 1,822 over 2017.

Based on the increasing number of encampments along local waterways, Valley Water staff anticipates that an annual budget of approximately \$925,000 during FYs 21-28, will not be sufficient to address the water quality impacts from encampments or meet the community's demands for encampment cleanups. Encampment cleanup demand and costs have been rising over the last five years, reaching \$1.5 million in 2018. With the rise in the homeless population, the demand for cleanups and the funding needs to satisfy the community demand can be expected to continue to increase.

### ***Operational Options to Meet Encampment Cleanup Project Expenses***

- 1. Reduce the number of cleanups each year to the B4 Key Performance Indicator (KPI) target of 52 annual cleanups for the duration of the Safe, Clean Water Program, funded by \$175,000 a year from Safe, Clean Water (Fund 26) reserves.**

This approach will allow Valley Water to meet the Safe, Clean Water Program's commitment to the voters. However, the benefits of the project will be much reduced because of the significant reduction in service levels. While this approach continues to be an option, the Board rejected it in August 2018.

- 2. Continue with the current Board-approved operational approach to provide funding for 52 annual cleanups through Fund 26 reserves and supplement it with additional funding by utilizing 90 percent of the net rental income from properties purchased through Fund 12, resulting in an annual project budget of approximately \$925,000.**

This option is a continuation of the approach selected by the Board in August 2018.

Currently, 90 percent of the net rental income equates to approximately \$750,000. The amount can vary depending on the rental market and the schedule for demolishing rental residences within the limits of the Upper Guadalupe River Flood Protection Project.

The combined encampment cleanup budget from the Fund 12 net rental income and the Fund 26 reserves would be \$925,000 each year, adjusted annually based on fluctuations in the net rental income.

**2a. Continue with current operational approach and monitor for another year.**

Funding for FY20 has been approved and the project will operate at reduced service levels from prior years through this fiscal year. A variation on operational approach #2, under this course of action, monitoring would continue for an additional period of time while staff explore partnership and grant opportunities and seek mitigation credit for encampment cleanups to help offset the impact to Fund 12 and Fund 26. Staff is actively seeking mitigation credit from regulatory agencies with an outcome expected by the end of 2019 calendar year.

**3. Supplement Homeless Encampment Cleanup budget through additional funding from Fund 26 and Fund 12 reserves to meet the FY20 anticipated community demand and determine the budget on an annual basis.**

In FY18, to meet community demand, Valley Water expended \$1.5 million on encampment cleanups. To provide a similar level of service in FY20 will require an additional \$575,000, which could be funded by an additional \$100,000 from Fund 26 reserve and \$470,000 from Fund 12 reserve.

This option will best enable Valley Water to meet the current community demand and maintain the level of encampment cleanup service to deter re-encampments.

This option does, however, draw on Fund 26 and 12 reserves, which could impact other projects and programs and staff has yet to determine the long-term impacts of such an action. The Safe, Clean Water Program annual analysis of projects/programs with potential funding surplus and potential funding shortfall will be conducted and is currently scheduled to be presented to the Board's Capital Improvement Program Committee in Fall 2019. However, staff has already identified numerous Safe, Clean Water capital projects with funding shortfalls. Staff will also analyze and identify long-term impacts on funds 26 and 12 reserves during the budget long-term forecast effort scheduled to be conducted in Fall 2019 as part of the FY21 annual budget development cycle.

Furthermore, with homelessness continuing to grow, the demand for additional funding may increase and it may be beneficial to evaluate and determine the encampment cleanup funding requirements

and allocations on an annual basis as part of the annual budget development process.

In consideration of the funding limitations relating to ongoing efforts to perform Project B4 Good Neighbor Program: Encampment Cleanup, staff is requesting the Homeless Encampment Ad Hoc Committee's direction on the recommendation/s to be presented to the Board regarding the project's operational approach for FYs 20-28.

**ATTACHMENTS:**

Attachment 1: Good Neighbor Program Encampment Cleanup FY2014-19

**UNCLASSIFIED MANAGER:**

Sue Tippets, 408-630-2253



**Project B4**

**Good Neighbor Program: Encampment Cleanup**

	FY14	FY15	FY16	FY17	FY18	FY19
<b>Budgetary Actuals</b>	\$786,085	\$1,341,166	\$929,727	\$1,018,873	\$1,485,693	\$891,269*
<b>Number of Cleanups</b>	131	368	563	407	582	454
<b>Tons of Trash &amp; Debris Removed</b>	713	1,216	839	907	1,209	820
<b>Access Valley Water Calls</b>	126	124	254	296	388	566

*In FY15, the number of Cleanups spiked as a result of trash and debris removed from combined cleanups in Coyote Creek in December 2014.*

*\*FY19 Expenditures shown are preliminary pending closure of FY accounting.*



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# Handouts

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# **South Bay Community Land Trust**

**525 W. Alma Ave.**  
**San Jose, California 95125**

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Board of Directors  
Santa Clara Valley Water District  
5750 Almaden Expressway  
San Jose, CA 95118

August 5, 2018

Dear Directors Varela, Keegan, Santos, LeZotte, Hsueh, Estremera, and Kremen,

The South Bay Community Land Trust recently incorporated as a California non-profit public benefit corporation organized for exclusively charitable purposes. The specific purposes of the corporation are to acquire and manage real property for community benefit.

We intend to acquire, rehabilitate, develop, and manage property located in Santa Clara County, especially in the East Side and Downtown areas of San Jose, California.

A community land trust is a non-profit organization formed to acquire and hold land for the benefit of local communities. By removing land from the for-profit market, community land trusts insulate their housing from economic crises, preserve affordability, and ensure future access to stable housing for low-income communities. There are currently about 300 community land trusts around the country, including seven here in the Bay Area.

The purpose of South Bay Community Land Trust is to combat community deterioration, land speculation, and displacement, and expand housing and economic development opportunities for low income and moderate income residents in Santa Clara County, including very low income and extremely low income families.

The Corporation will promote neighborhood stability and community involvement in the provision of permanently affordable homeownership and equity-sharing options. It will also support the development of business facilities that serve low and moderate income residents of Santa Clara County.

We strive to preserve the quality of life for residents throughout Santa Clara County, and foster leadership through a responsible and informed board of community members. We also intend to serve as a voice for Santa Clara County's low and moderate income community.

We are writing you with two requests.

First, we would like to enter into a long term partnership with the Santa Clara Valley Water District to identify and where possible acquire any properties that you have determined are surplus and which are suitable for our purposes.

## HANDOUT: AGENDA ITEM 2

Second, we request in particular that you donate your San Jose property at 110 South Sunset Avenue to the South Bay Community Land Trust. This property could be suitable for immediately housing a large family, or else a small group of individuals or couples in need. The Mayfair district where this home is located is one of the poorest areas in the city, and suffers some of the highest rates of eviction, displacement, and homelessness in the entire Santa Clara Valley.

As you are aware, the County's recent homeless census found that homelessness has increased by 31% in the County and 42% in the City of San Jose in the last two years alone. As Mayor Sam Liccardo has pointed out, every time we house one homeless person, three new people become homeless.

We organized the South Bay Community Land Trust to address the root of this problem by beginning to remove land from the speculative market, and thereby permanently preserve rents at an affordable level in a way that is not possible on the private market. We believe that the Santa Clara Valley Water District shares our concern for the plight of the low income residents living in its service area, and for the need to be part of the solution to the desperate housing crisis we face in Silicon Valley. We are also aware that the homelessness that comes from this crisis seriously impacts your ability to provide the clean water that is part of your mission. Every step we can take together to help alleviate this situation will be a great benefit not only to the community, but to your work and to the environment as well.

We believe a donation of this property by the Santa Clara Valley Water District is an excellent opportunity to promote positive community relations and positive media coverage both for the South Bay Community Land Trust and for the Water District itself.

If possible, we are asking you to suspend the auction and sale of the property at 110 South Sunset Avenue long enough for the full Board to have an opportunity to discuss this potential donation. We urge you to please consider these requests, and we look forward to a long and fruitful partnership with you.

Sincerely,

Liz Gonzalez, President  
South Bay Community Land Trust